

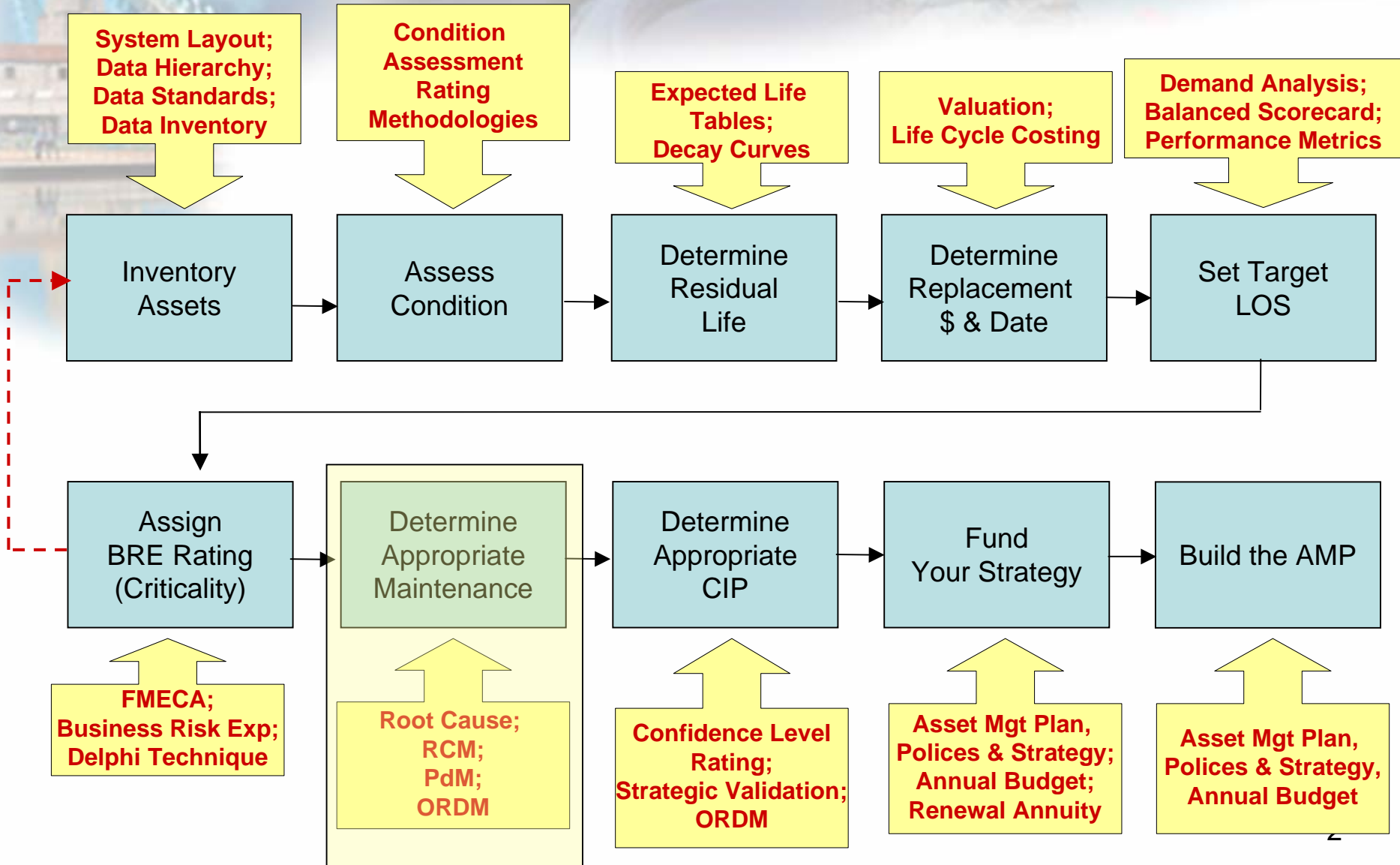


***Q4a. Using AAM To Drive
O&M Decisions***

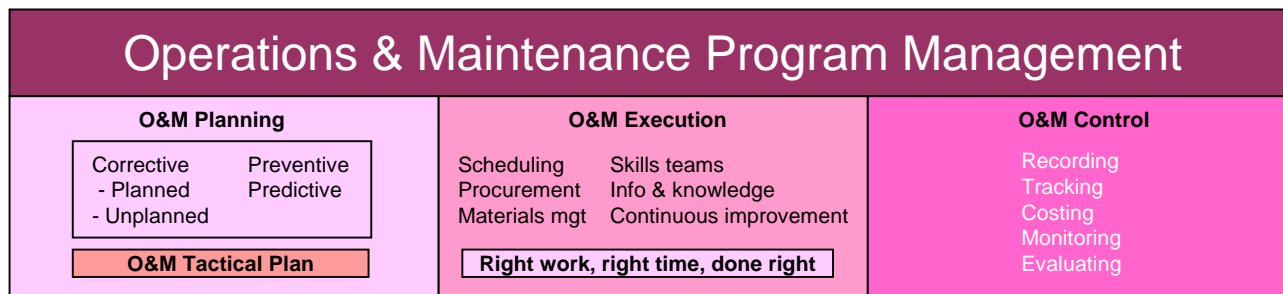
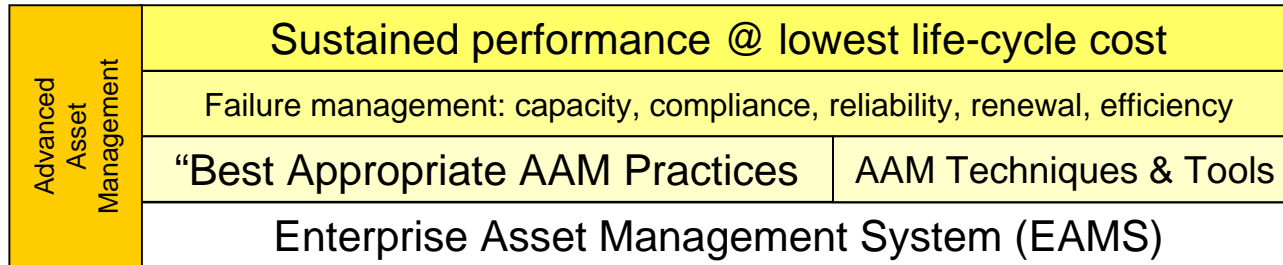
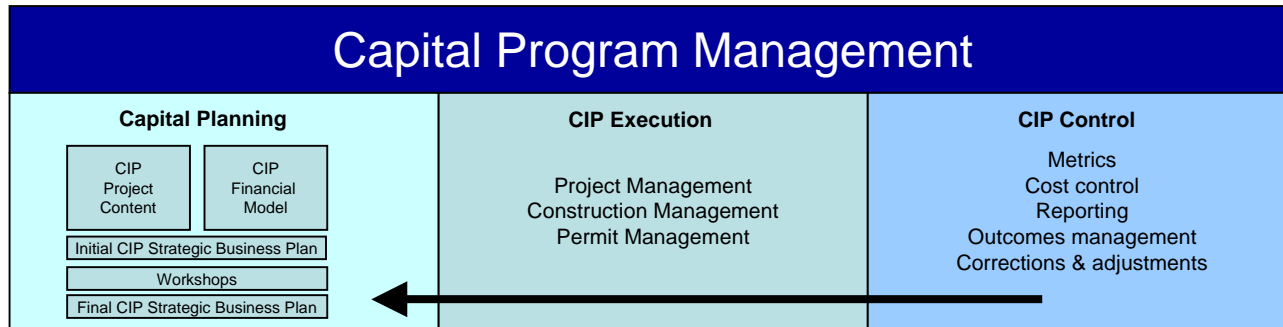
AMPLE

Asset Management Program
Learning Environment

Core AAM Program Process Tools



The AAM Model

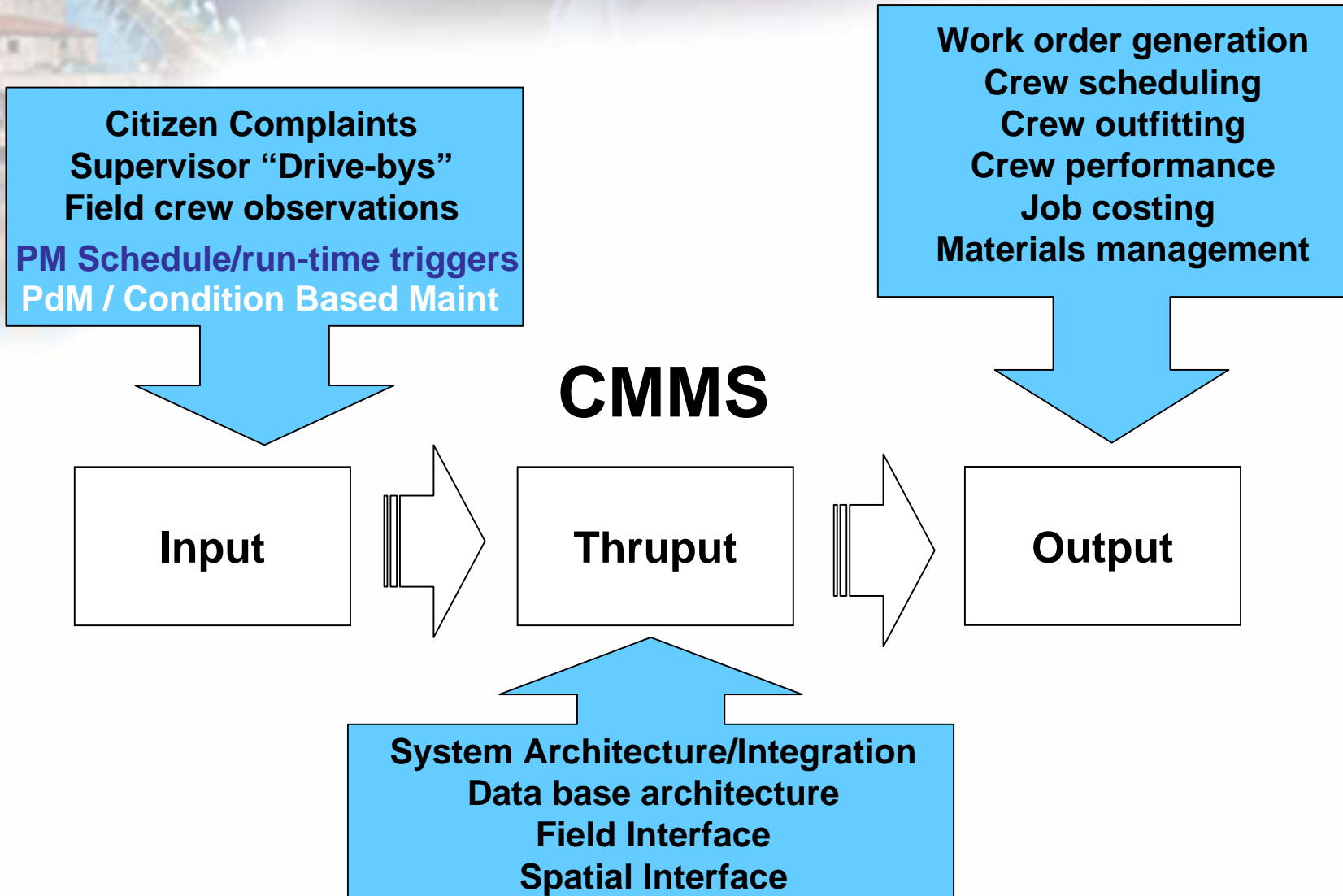


Continuous Learning/Knowledge Management
"AAM University"

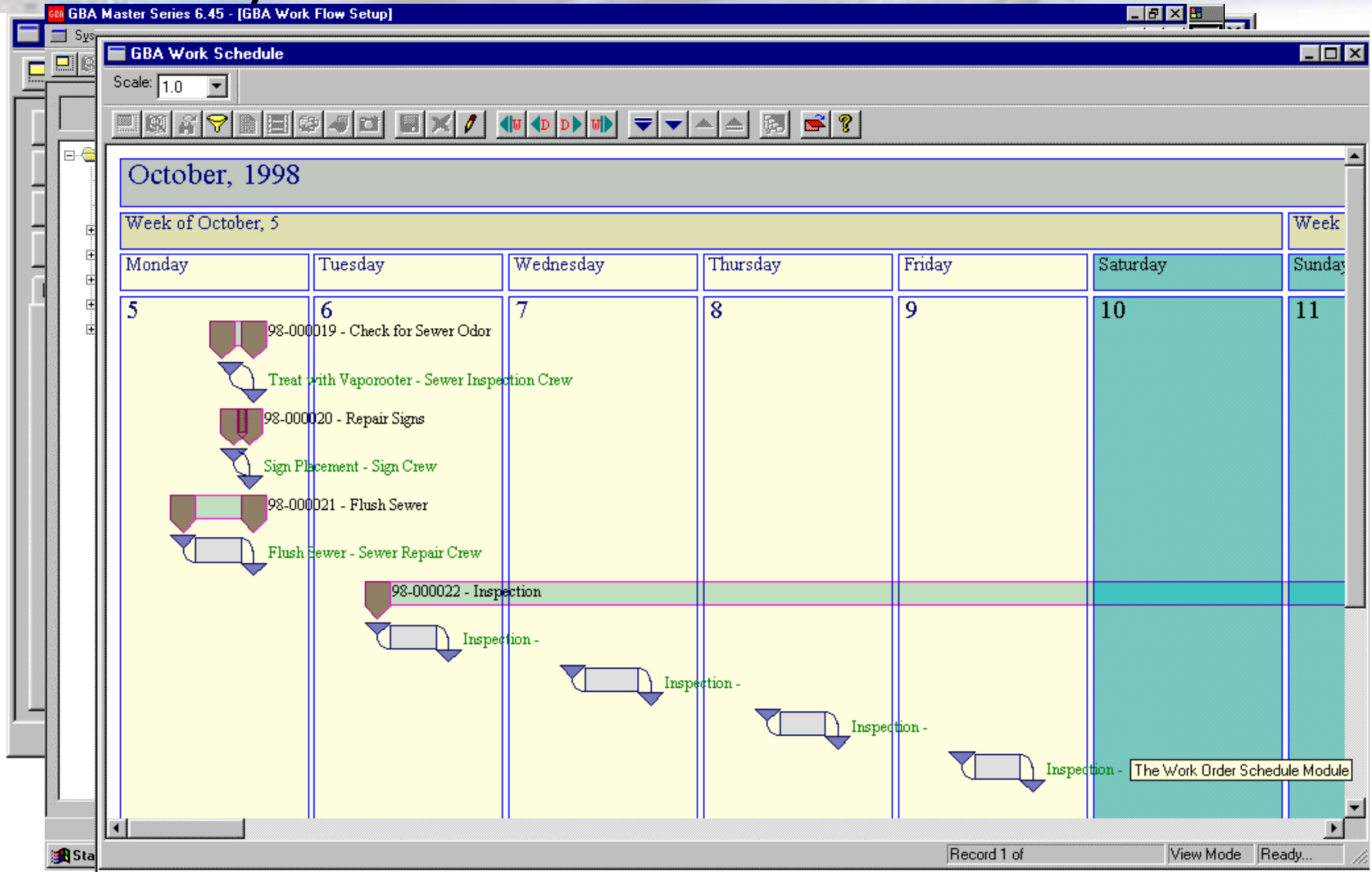
Definitions

- **Renewal:**
 - **Repair** – normal periodic maintenance, minor in nature, anticipated in the normal operation of the asset; no enhancement of capabilities; typically funded by operating budget
 - **Refurbish/Rehabilitation**– replacement of a component part or parts or equivalent intervention sufficient to return the asset to level of performance above minimum acceptable level; may include minor enhancement of capabilities; typically funded out of capital budgets
 - **Replace**
 - **Without enhancement** – substitution of an entire asset with a new or equivalent asset without enhancement of capabilities
 - **With enhancement** - substitution of an entire asset with a new or equivalent asset with enhanced capabilities
- **Non-Asset Solutions**

CMMS O&M Triggers

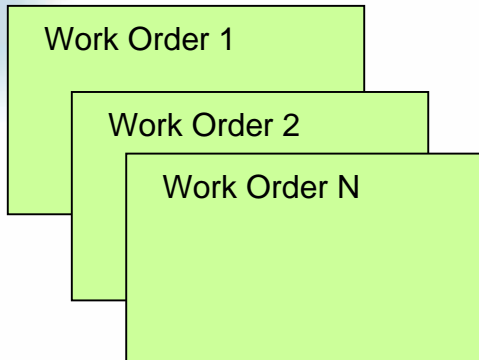


Key to CMMS Is The Work Order



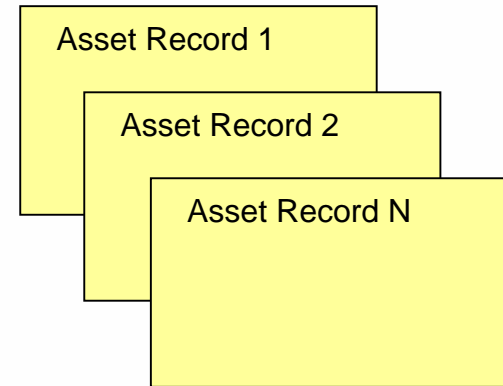
What Distinguishes EAMS from CMMS?

CMMS



Focus is on the maintenance work order and maintenance performance for a defined period

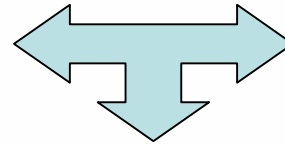
Asset Registry



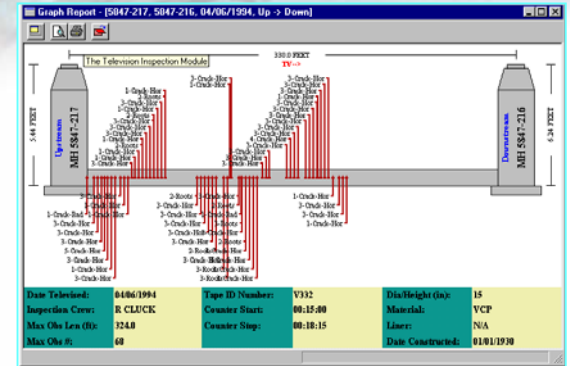
Focus is on an asset's performance over its life cycle and on aggregate performance of asset groups

...The Asset View

Failure Codes



- Pipe Rise/Joint Offset
 1. Minor – not critical
 2. Moderate – not critical to flow pattern
 3. Significant – possible infiltration source
 4. Severe – pipe offset impeded/obstructed flow, probable infiltration source
- Pipe Dip
 1. Length 0-10 feet – not critical
 2. Length 11-20 feet – causes minor velocity reductions
 3. Length 21-30 feet – causes solids to settle in pipe
 4. Length >31 feet – can cause significant solids buildup
- Joint Infiltration
 1. Slow drip
 2. Steady drip
 3. Continuous flow – moderate
 4. Continuous flow – severe
- Mineral Buildup (at joint)
 1. Deposit on wall without any noticeable flow restriction – not critical
 2. 0.25 Reduction in pipe diameter, some flow restriction
 3. 0.25-0.5 Reduction in pipe diameter, significant flow restriction
 4. >0.5 Reduction in pipe diameter, camera unable pass – severe flow restriction
- Laterals with Roots (house lateral)
 1. Some root penetration – no blockage
 2. More established root presence – minimal blockage
 3. 0.5 of lateral is blocked – possible infiltration and flow restriction
 4. Near total blockage – probable infiltration and flow restriction
- Joints with Roots
 1. Some root penetration – no blockage
 2. More established root presence – minimal blockage
 3. 0.5 of pipe blocked – possible infiltration and flow restriction
 4. Near total blockage – probable infiltration and flow restriction
- Pipe Break
 1. Minor Break – no structural impairment
 2. Break with separation – structural impairment not imminent
 3. Break with separation/partial collapse imminent structural failure
 4. Severe breakage requiring immediate attention to maintain flow
- Debris Blocking Pipe
 1. Minor debris – minimal flow restriction
 2. Moderate debris – minor flow restriction
 3. Significant debris – moderate flow restriction
 4. Severe debris – near total flow restriction
- Pipe Cracks
 1. Hairline no structural impairment
 2. Crack with separation/structural impairment not imminent
 3. Crack with separation/partial collapse imminent structural failure
 4. Severe crack requiring immediate attention to maintain flow
- Lateral protrusion
 1. <1" minimal flow restriction
 2. >1" moderate but not critical to flow pattern
 3. 0.5-0.75 full pipe blocked – severe flow restriction
 4. 0.75 full pipe blocked – severe flow restriction



FAILURE MODES IDENTIFIED & ANALYZED

AVAILABILITY

DEMAND,
CAPACITY,
QUANTITY

PERFORMANCE LEVEL OF SERVICE

COMPLIANCE

MORTALITY

RELIABILITY,
END OF
PHYSICAL LIFE

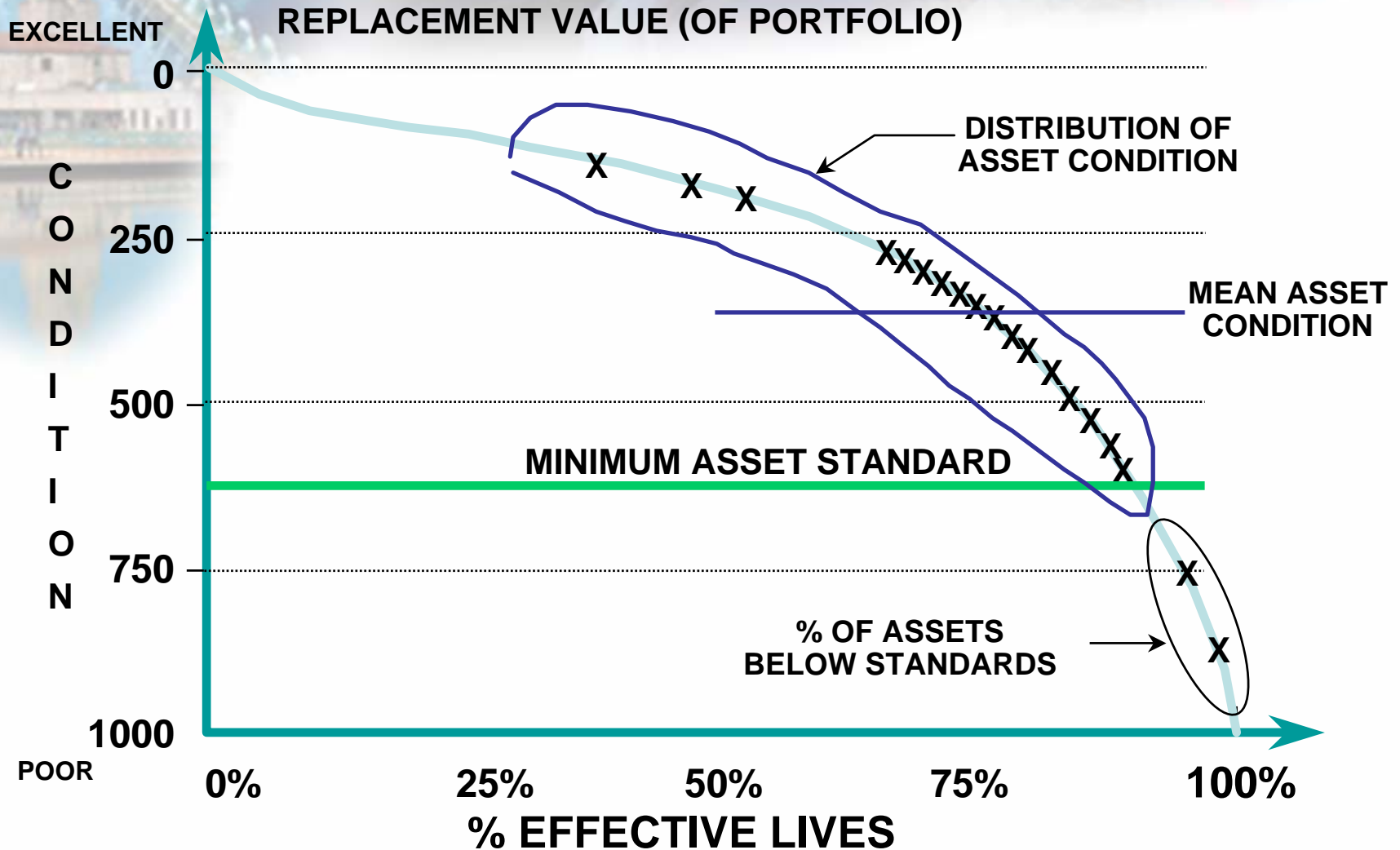
COST

PERFORMS OKAY
BUT COSTS TOO MUCH

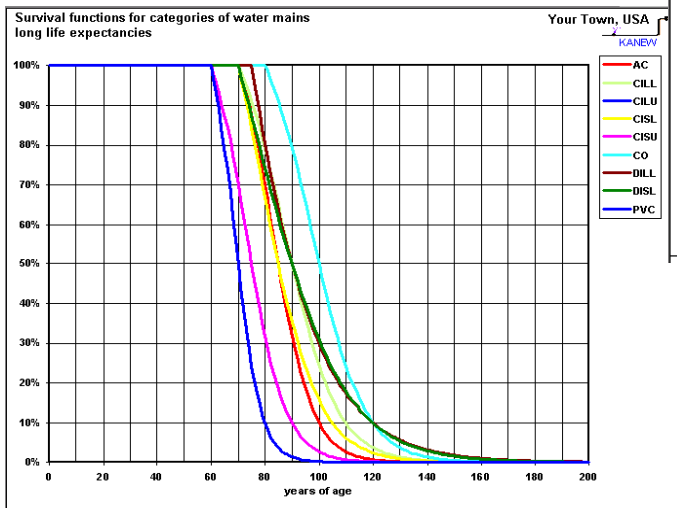
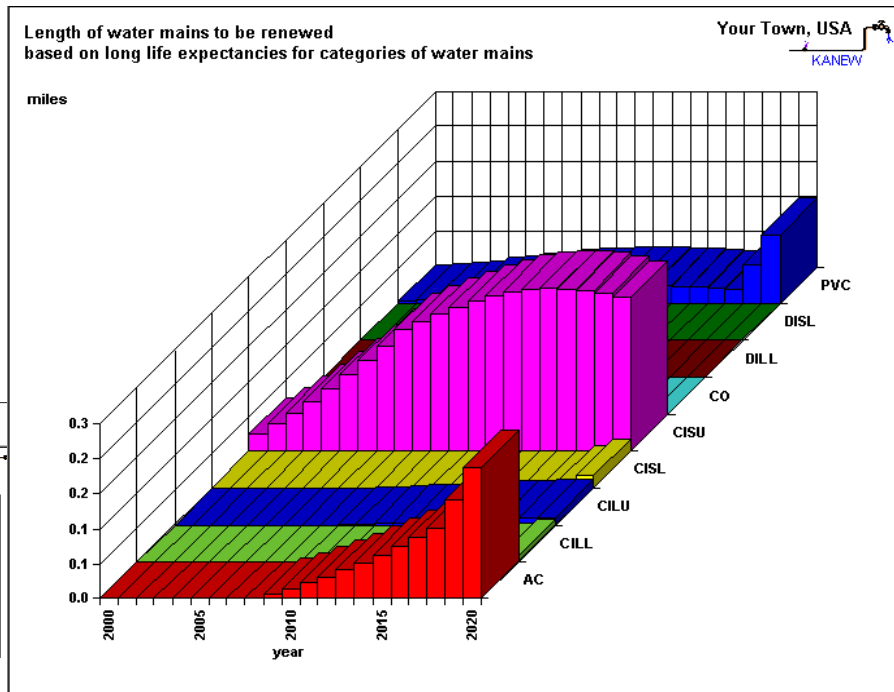
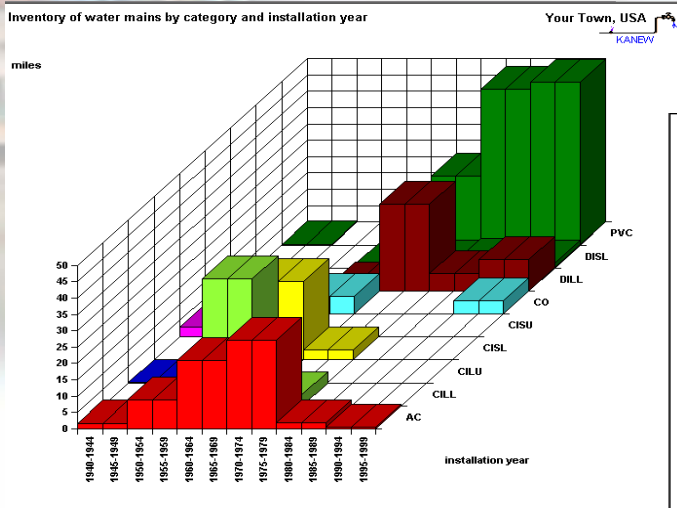
Yields

Patterns of Failures Across Assets Over Life Cycle of Each Asset Type

...The Asset Portfolio View

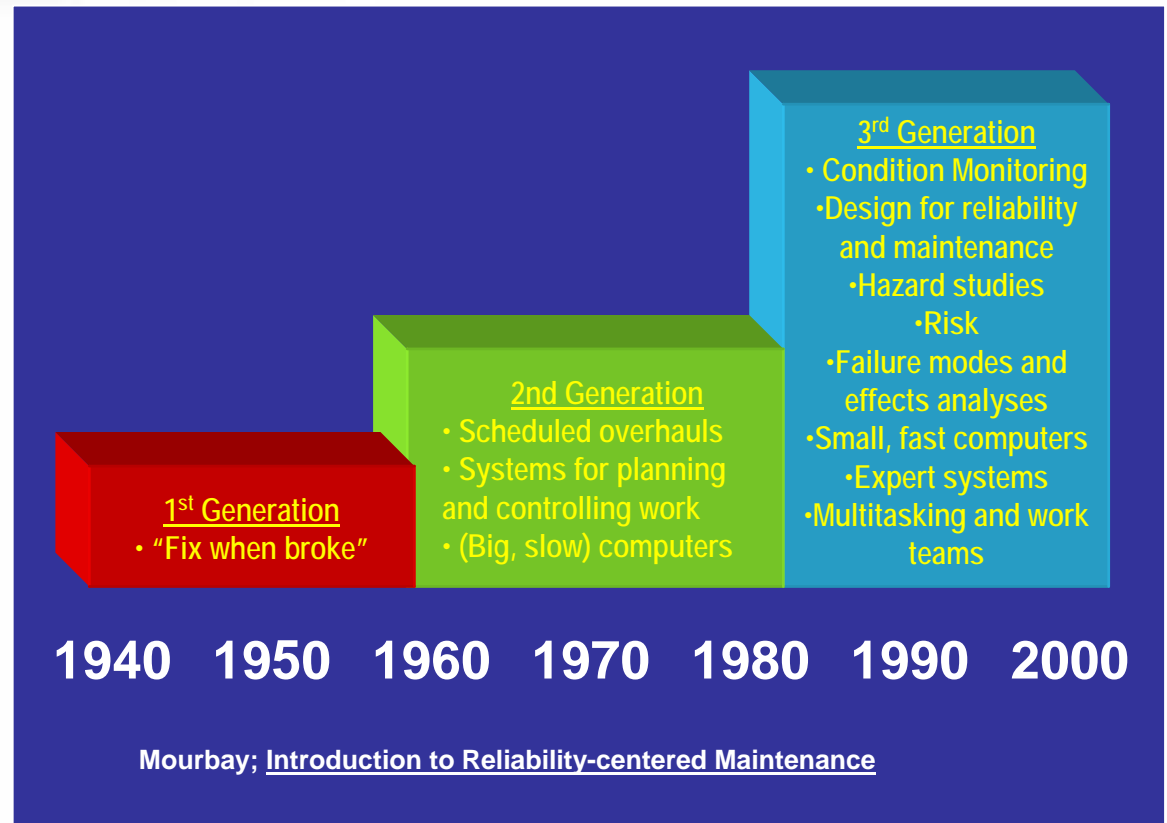


...The Asset Portfolio View

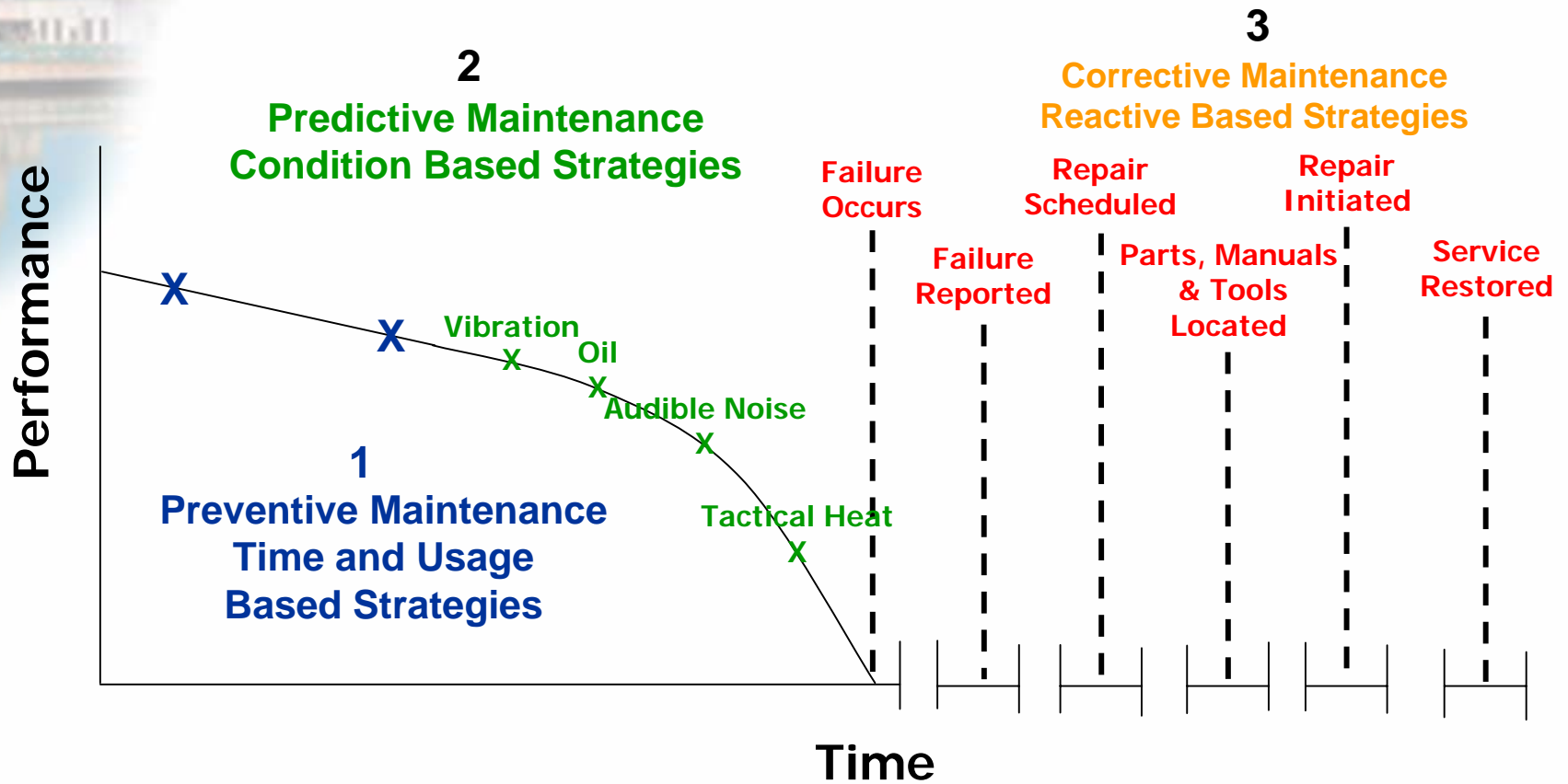


The Evolution of Maintenance Techniques

- **Maintenance:**
Ensuring that physical assets continue to do what their users want them to do
- **Reliability-centered maintenance:**
A process used to determine what must be done to ensure that any physical asset continues to do what its users want within its present operating context



"Cost-Compression" Strategies: Asset Life-Cycle Timeline



Cost Compression Strategies & Tactics – The Maintenance Toolbox

Core Strategies		
Total Productive Maintenance	Reliability Centered Maintenance	Zero Breakdown Maintenance

Operational Tactics			
Design Reliability Analysis	Asset Condition Assessment	Early Equipment Management	Maintenance Prevention
Accelerated Deterioration Elimination	Infrastructure, Equipment, & Component Standardization	Commodity Configuration Management	Design For Serviceability
Failure Lead-Time Analysis	Demand Criticality Classification	Location Failure Analysis	Standardized Failure Codes

Total Productive Maintenance

- Embraces both asset design and maintenance
- Goal is to maximize Overall Equipment Effectiveness (OEE), where:
$$\text{OEE} = \text{availability} \times \text{performance efficiency} \times \text{“first-time-through” quality}$$
- Focuses on developing a comprehensive asset management plan for each asset for the life of the asset
- Ties maintenance objectives to the value chain (set-up time, lack of materials, poor quality, equipment functional failures, etc.)

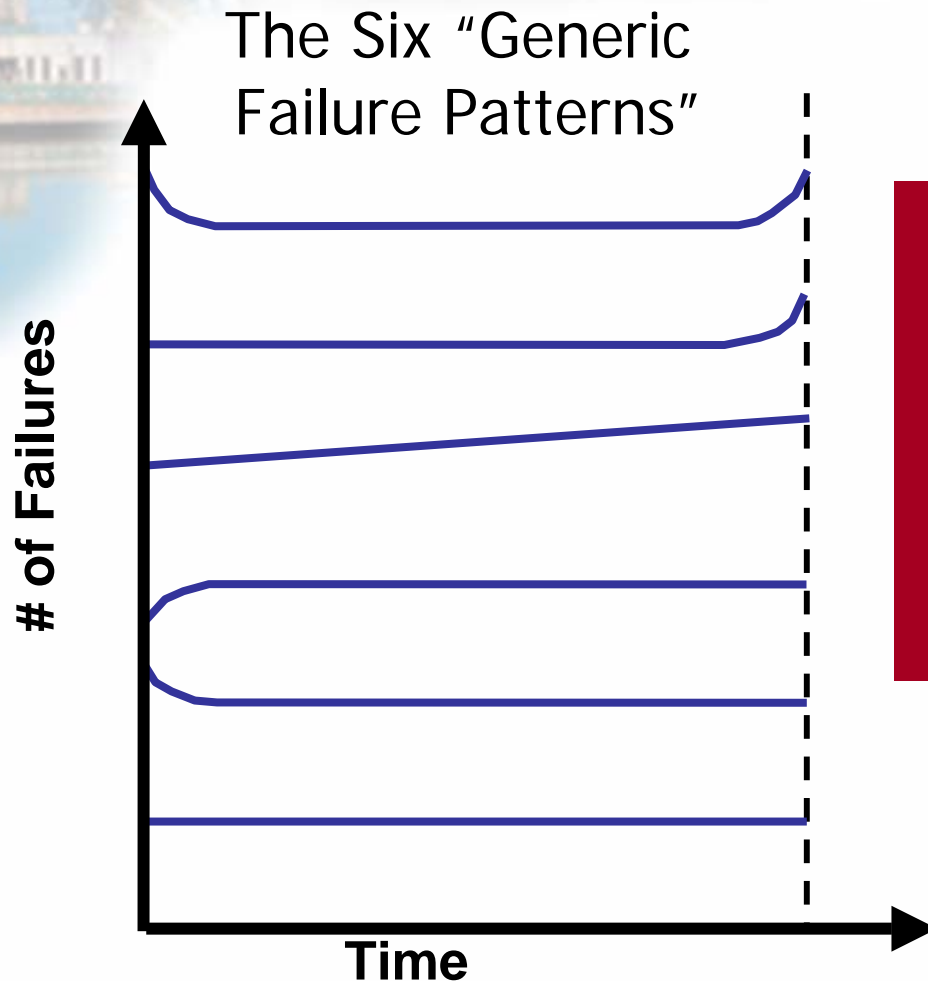
Reliability Centered Maintenance – The Seven Fundamental Questions

1. What are the functions and associated performance standards of the asset in its present operating context?
2. In what ways does it fail to fulfill its functions?
3. What causes each functional failure?
4. What happens *mechanically* when each failure occurs?
5. In what way does each failure matter?
6. What can be done to predict or prevent each failure?
7. What should be done if a suitable proactive task cannot be found?

Techniques:

- ❑ Functions and performance standards
- ❑ Functional failures
- ❑ Failure modes
- ❑ Failure effects
- ❑ Failure consequences
- ❑ Proactive tasks

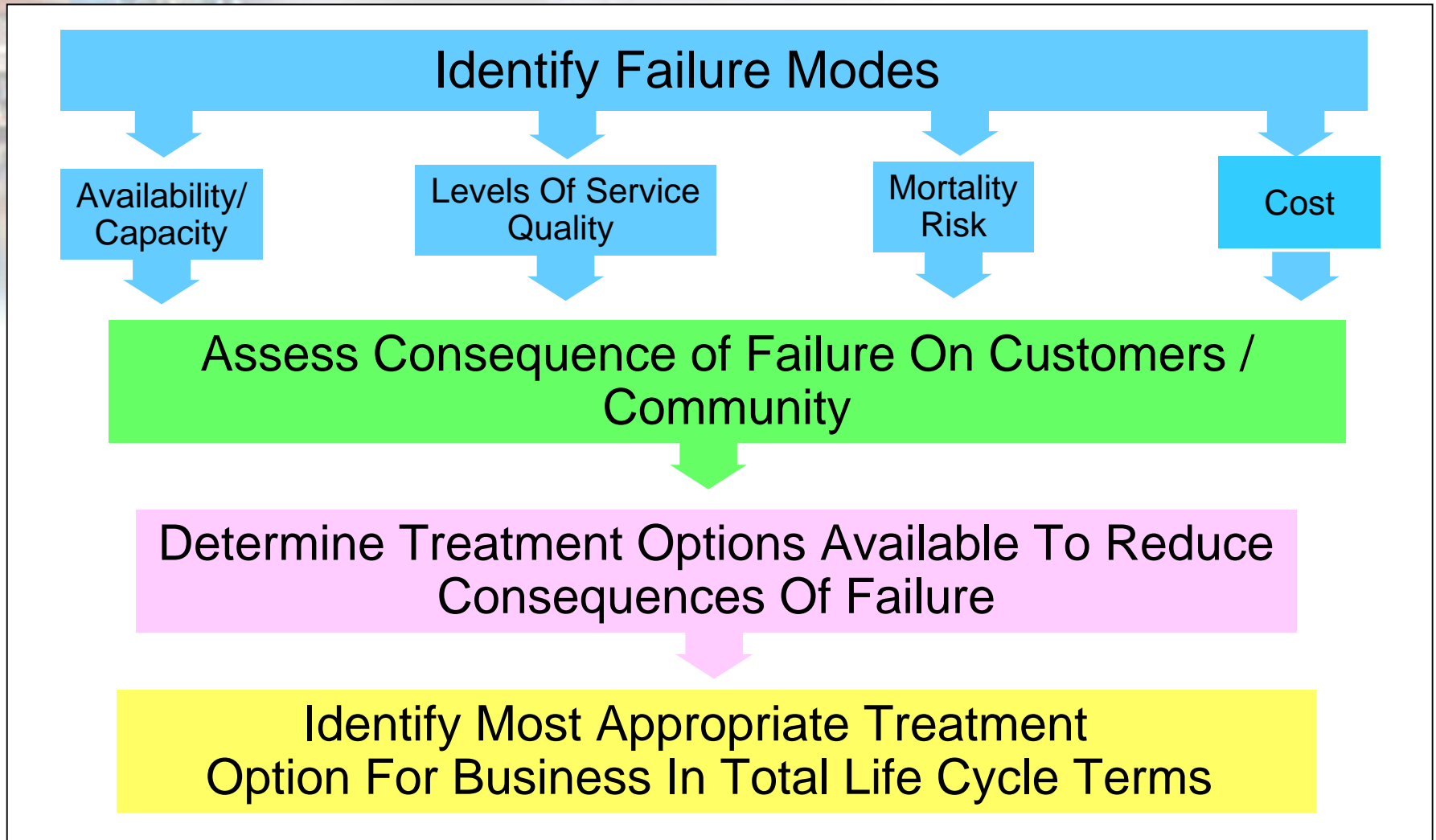
Reliability Analysis – Failure Curves



Reliability Analysis

"The probability that a component or system will perform its specified function for the specified period under specified operating conditions"

Failure Mode Drives Decision-Making



Making the Business Case Starts With Failure Mode and Risk/Consequence Analysis

FAILURE MODE/S - IDENTIFIED

AVAILABILITY

**DEMAND
CAPACITY
QUANTITY**

PERFORMANCE LEVEL OF SERVICE

RELIABILITY

MORTALITY

**END OF
PHYSICAL LIFE**

COST

**PERFORMS OKAY
BUT COSTS TOO MUCH**

MODES EFFECTS TREATMENT	<p>DEMAND EXCEEDS CAPACITY (SUPPLY)</p>	<p>DEMAND INADEQUATE UTILISATION OF ASSET IS POOR</p>	<p>ASSET IS UNRELIABLE AND INTERRUPTS SERVICE DELIVERY TO UNACCEPTABLE LEVELS</p>	<p>ASSET STILL PERFORMING ADEQUATELY BUT FAILURE LIKELY</p>	<p>NON PERFORMING FINANCIALLY TECHNICALLY INEFFICIENT OR OBSOLETE.HAS POOR UTILISATION AND DERIVES LOW INCOME / INCOME</p>
	<p>FAILS TO MEET LEVEL OF SERVICE OR STANDARDS REQUIRED</p>	<p>HIGH COST OF SERVICE NON PERFORMING ASSET (FINANCIALLY)</p>	<p>HIGH NUMBER OF FAILURES IMPACTS ON CUSTOMERS. POOR LEVEL OF SERVICE</p>	<p>LOSS OF SERVICE IMPACT DEPENDENT ON DIRECT / INDIRECT CONSEQUENCES OF FAILURE</p>	<p>• HIGH MAINTENANCE AND / OR OPERATING COSTS • HIGH DEPRECIATION • FUTURE LIABILITIES ETC</p>
	<p>ASSET • AUGMENTATION • NEW ASSET • DEMAND • MANAGEMENT</p>	<p>ASSET • DISPOSAL • RATIONALISATION • INCREASE INCOME • CONTINUE SUBSIDY</p>	<p>• IMPROVE MAINTENANCE • REDESIGN • REHABILITATE • REPLACE / DISPOSE • LOWER SERVICE LEVEL</p>	<p>• COMPLETE RISK ASSESSMENT • COMPLETE ORDM • IDENTIFY OPTIMISED RENEWAL</p>	<p>• RATIONALISATION • DISPOSAL • OPTIMISED RENEWAL • LOWER LEVELS OF SERVICE • RESPONSE TIMES etc</p>

FILTER ON TOTAL CONSEQUENCES OF FAILURE COSTS TO BUSINESS

Zero-Breakdown Maintenance

Strategies are deployed over four phases:

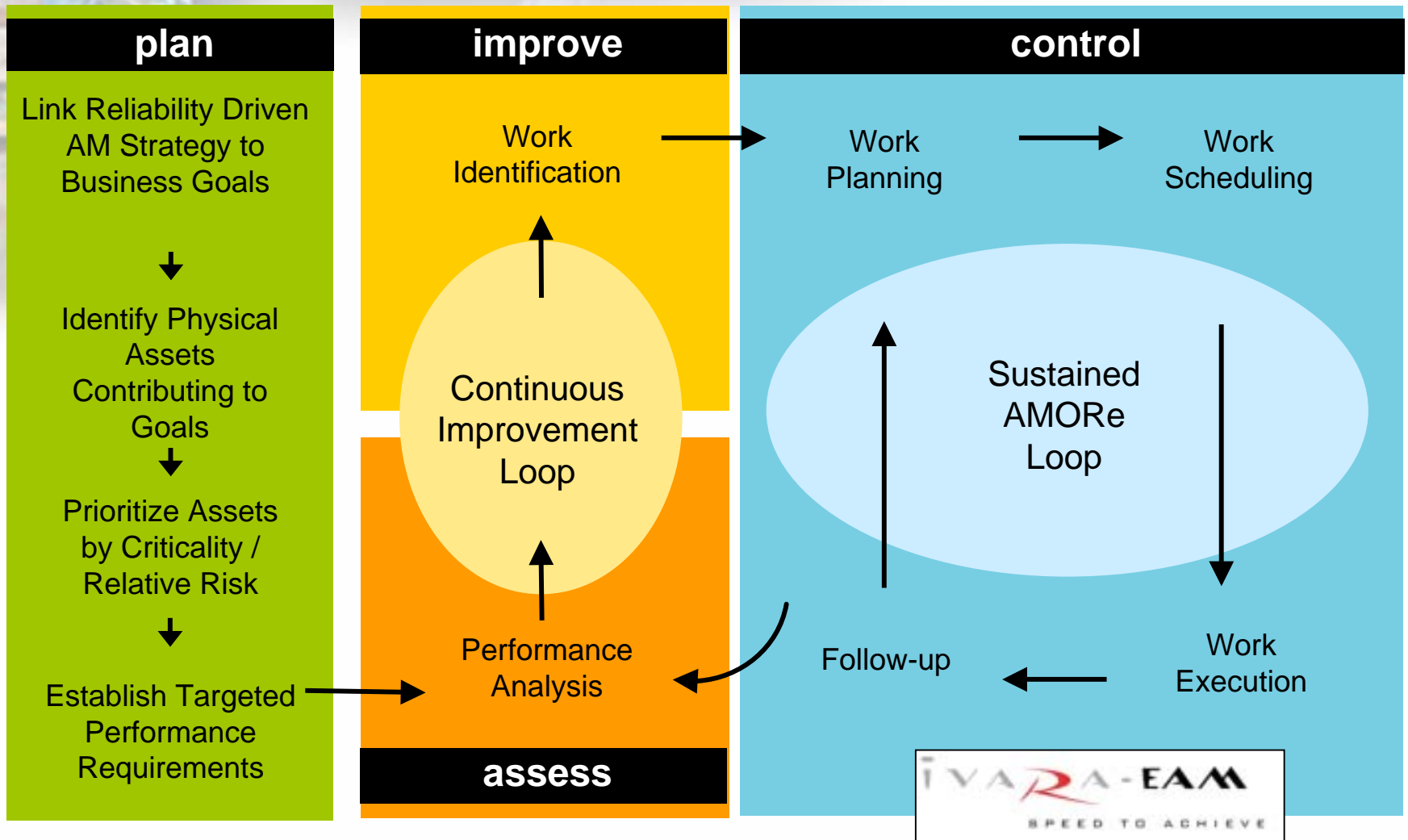
1. Reduce variation in failure intervals
2. Lengthen equipment life
3. Periodically restore deterioration
4. Predict equipment life from its condition

Zero Breakdown Maintenance

Comprised of six core strategies:

1. Eliminate continuing deterioration by establishing basic equipment conditions.
2. Eliminate continuing deterioration by complying with conditions of use.
3. Restore equipment to its optimal condition by restoring deterioration
4. Restore processes to their optimal condition by abolishing conditions that cause accelerated deterioration.
5. Lengthen equipment lifetimes by correcting design weaknesses.
6. Eliminate unexpected failures by improving operating and maintenance skills.

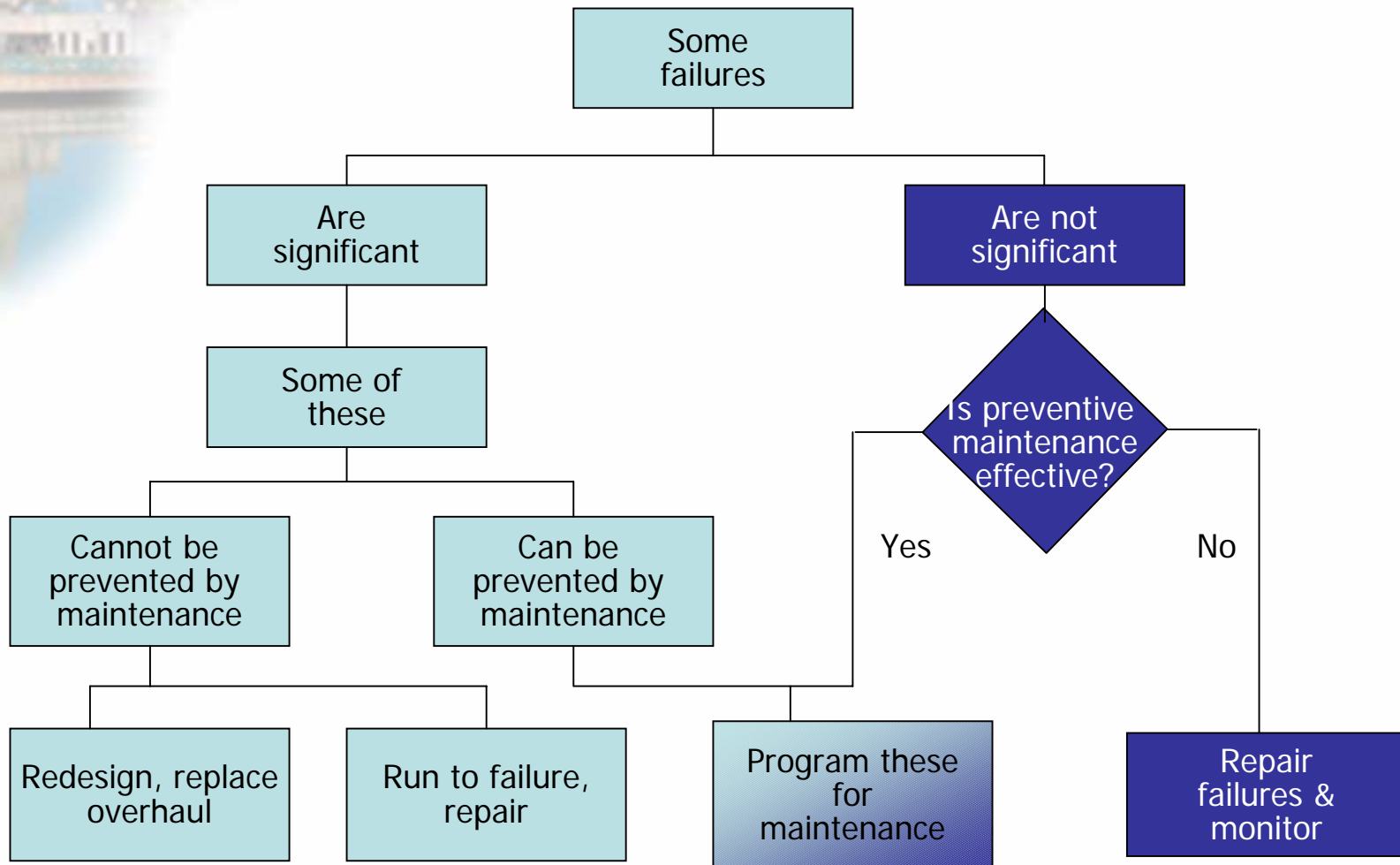
Reliability-Driven AM Process



3 Fundamental Maintenance Strategies

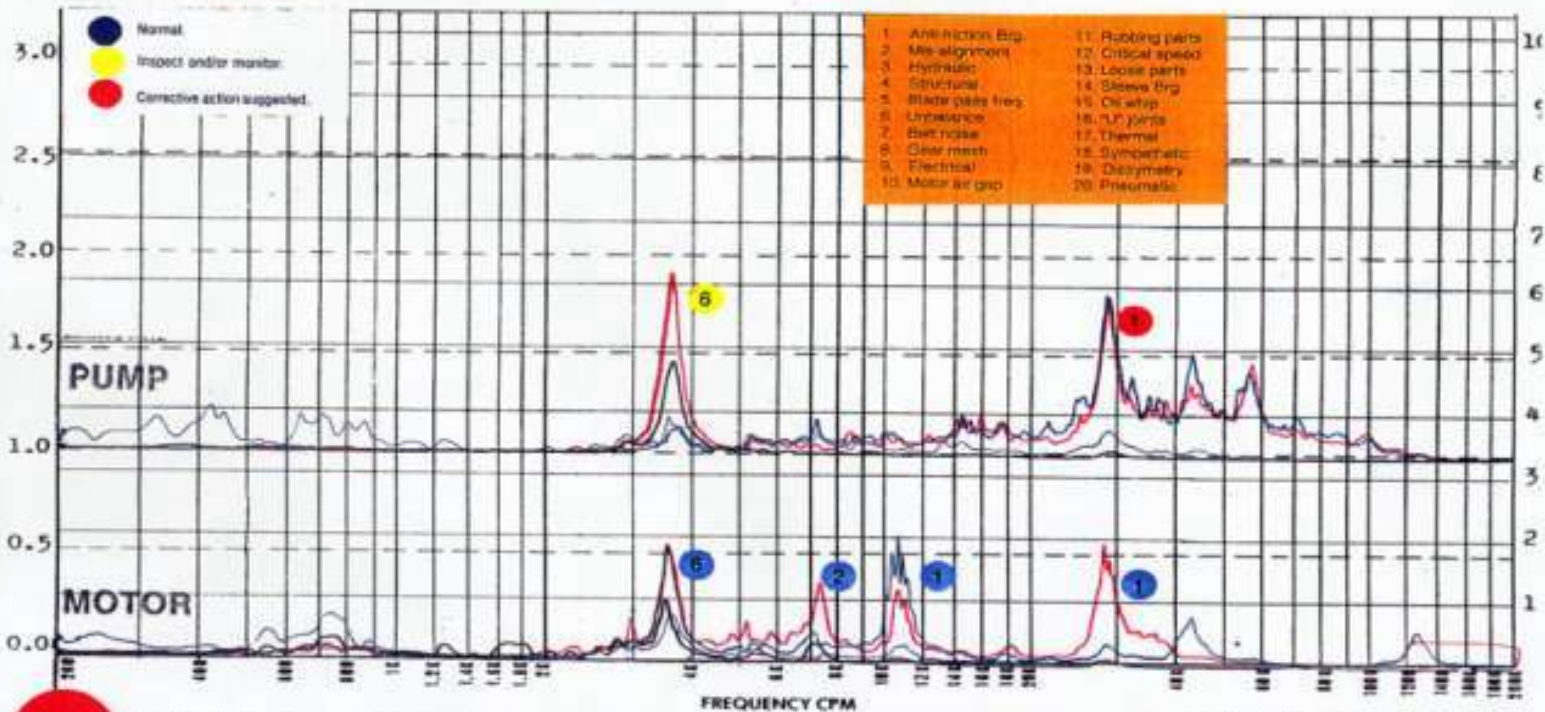
1. A **zero-based maintenance** strategy is one in which no maintenance is undertaken other than statutory or breakdown maintenance. This strategy may be appropriate for assets that are to be replaced, refurbished or disposed (“run to failure”).
2. A **preventative maintenance** strategy is where maintenance is undertaken at predetermined intervals (based on time or usage) for technical, statutory or reliability considerations.
3. A **pro-active maintenance** strategy is driven by a systematic inspection process. Maintenance actions are undertaken based on the condition of the asset and on its criticality to sustained performance. Inspection intervals vary with the nature of the decay curve.

Failure-mode Based Management Logic



Vibration Analysis - The Vibration Profile

EQ Num	HHP72020		Site No.	182	Mechanical Remarks													
Name	REUSE DISTRIBUTION PUMP No. 2				Alignment must be corrected. Pump bearings are showing signs of distress. See alignment report. Motor fan backwards. See report.													
EQ Type	HORIZONTAL CENTRIFUGAL PUMP																	
02-Feb-98																		
	Lower Curves				Middle Curves				Upper Curves									
POS	Dr	1V	Hr	Dr	2V	Hr	Dr	3H	Hr	Dr	4H	Hr	Dr	5	Hr	Dr	6	Hr
Full Scale	3.0	0.3	3.0	0.3	10.0	1.0	3.0	1.0										
Complex	0.51	0.10	0.38	0.10	2.00	0.47	0.65	0.45										
Color	Black	Red	Blue	Green	Black	Red	Blue	Green	Black	Red	Blue	Green						



VIBRATION — PROFILE

WILCOX CONSULTANTS
7190 56th ST. NO.
PINELLAS PARK, FL 33565

Power Evaluation

Sample County - Waste Water Utilities Systems																	
Sewage Lift Stations - Electrical Report - Data as Recorded, June, 1998																	
Equip. Number	Voltage Line to Line			Amperage			Voltage Drops			Power Data				Horsepower and Load Percent			
	A to B	B to C	C to A	A	B	C	A	B	C	KVA	KVAR	KW	PF	Calc.	Rated	Percent	
20LS-RSP-002	244.0	243.0	244.0	24.2	23.7	24.3	0.09	0.08	0.09	9.7	6.9	6.8	90.0	9.1	15.00	60.7	
ABLS-RSP-001	474.0	473.0	475.0	24.1	25.1	25.7				17.5	2.8	17.2	98.7	23.1	25.00	92.4	
ABLS-RSP-002	474.0	474.0	475.0	27.5	26.7	29.1				18.8	3.2	18.5	98.8	24.8	25.00	99.2	
ABLS-RSP-003	474.0	475.0	475.0	25.4	25.8	29.5				17.8	2.9	17.6	98.7	23.6	25.00	94.4	
BELS-RSP-001	239.0	240.0	242.0	59.8	52.8	65.7	0.19	0.19	0.18	23.9	12.7	20.3	84.9	27.2	25.00	108.8	
BELS-RSP-002	240.0	242.0	240.0	50.8	51.3	55.4	0.16	0.16	0.18	21.5	13.6	16.7	77.6	22.4	25.00	89.8	
BGLS-RSP-001	242.0	241.0	242.0	8.5	8.8	8.8	0.30	0.30	0.35	3.6	2.4	2.7	74.5	3.8	3.00	120.0	
BGLS-RSP-002	242.0	241.0	242.0	9.4	9.3	9.6	0.24	0.18	0.17	3.9	2.1	3.3	84.2	4.4	3.00	148.7	
BLLS-RSP-001	479.0	475.0	468.0	3.9	3.8	3.9	0.08	0.08	0.07	3.0	2.0	2.3	75.3	3.1	2.00	155.0	
BLLS-RSP-002	482.0	483.0	485.0	4.0	3.9	4.0	0.08	0.06	0.13	3.1	2.1	2.3	73.8	3.1	2.00	155.0	
CMLS-RSP-001	457.0	456.0	458.0	6.6	6.6	7.2	0.40	0.40	0.42	5.1	3.6	3.7	71.3	5.0	7.50	66.7	
CMLS-RSP-002	457.0	458.0	458.0	6.0	6.0	6.1	0.27	0.27	0.63	4.7	3.8	2.7	58.0	3.6	7.50	48.0	
DWLS-RSP-001	486.0	485.0	488.0	22.1	22.9	24.0	0.14	0.21	0.14	19.0	10.9	15.8	82.0	20.9	20.00	104.5	
DWLS-RSP-002	485.0	486.0	486.0	21.3	22.0	22.8	0.16	0.14	0.15	18.3	10.7	14.8	81.1	19.8	20.00	99.0	
FDLS-RSP-001	239.0	239.0	239.0	21.1	22.1	22.8	0.21	0.25	0.20	9.0	6.6	6.1	68.2	8.2	10.00	82.0	
FDLS-RSP-002	240.0	239.0	240.0	23.9	24.0	25.8	0.26	0.26	0.31	10.0	7.0	7.1	70.9	9.5	10.00	95.0	
FRLS-RSP-001	212.0	213.0	215.0	4.9	5.4	5.9	0.23	0.22	0.26	2.0	1.5	1.3	66.5	1.7	2.00	85.0	
FRLS-RSP-002	212.0	213.0	215.0	5.2	5.8	6.1	0.25	0.25	0.27	2.1	1.5	1.4	70.0	1.9	2.00	95.0	
FSLs-RSP-001	239.0	240.0	240.0	33.7	38.8	42.7	0.14	0.14	0.13	14.8	10.3	10.6	71.7	14.2	15.00	94.7	
FSLs-RSP-002	239.0	239.0	240.0	31.4	34.7	39.8	0.17	0.18	0.19	13.9	10.7	8.9	63.9	11.9	15.00	79.3	
H5LS-RSP-001	244.0	242.0	242.0	9.2	8.8	9.5	0.82	0.79	0.73	3.8	2.5	2.9	74.7	3.8	3.00	130.0	
H5LS-RSP-002	242.0	242.0	241.0	10.2	9.5	10.0	0.49	0.61	0.60	4.1	2.9	2.9	70.8	3.9	3.00	130.0	
HCLS-RSP-001	242.0	242.0	243.0	29.4	27.1	26.0	0.12	0.10	0.12	11.2	9.0	6.7	59.3	9.0	15.00	60.0	
HCLS-RSP-002	243.0	242.0	243.0	28.3	28.9	25.8	0.12	0.11	0.12	11.2	8.6	7.1	63.6	9.5	15.00	63.3	
HKLS-RSP-001	241.0	241.0	242.0	60.3	60.1	38.2	0.45	0.30	0.72	27.1	20.6	17.7	65.1	23.7	40.00	59.3	
HKLS-RSP-002	240.0	241.0	241.0	62.4	63.2	66.0	0.23	0.36	0.69	26.6	16.9	21.3	80.2	28.6	40.00	71.6	
H8LS-RSP-001	208.0	206.0	208.0	240.3	26.2	28.1	0.19	0.19	0.28	9.0	5.8	6.9	76.5	9.2	10.00	92.0	
H8LS-RSP-002	208.0	206.0	208.0	24.1	26.4	27.7	0.17	0.19	0.20	9.0	5.7	6.7	77.4	9.0	10.00	90.0	
JHLS-RSP-001	244.0	243.0	243.0	50.9	52.4	51.6	0.21	0.65	0.19	21.4	15.4	14.9	69.6	20.0			
JHLS-RSP-002	245.0	244.0	245.0	44.1	42.9	45.1	0.36	0.54	0.32	18.4	12.7	13.4	72.7	18.0			
MWLS-RSP-001	241.0	240.0	241.0	11.0	11.6	12.4	0.19	0.13	0.14	4.7	2.5	4.0	84.8	5.4	7.50	72.0	

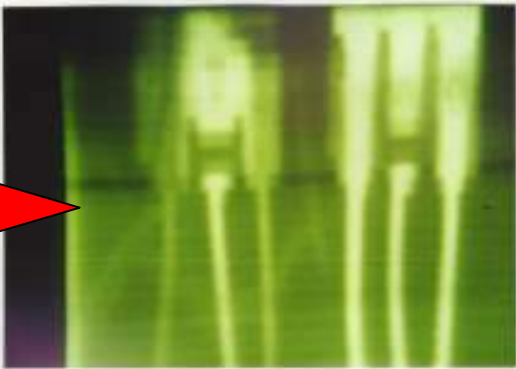
Prepared by Wilcox Consulting Inc. - Madeira Beach Office - 11/8/00

Page 1

Identification

**CITY OF ** OMITTED **, SEWAGE LIFT STATIONS
EQUIPMENT EVALUATION REPORT, THERMAL CONDITIONS**

EQUIP. NO.: LS1801 GROUP: SCP LOCATION: L81
 138a 8200 WEST SHERMAN CIRCLE UNIT 1
 CONDITION: --- Y



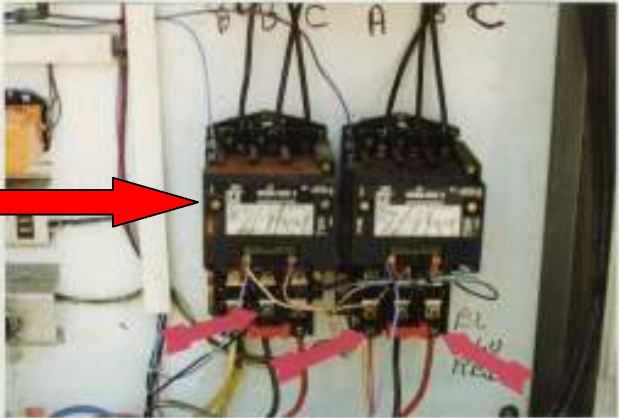
● Severity Code

COMPONENT: STARTERS:
DEGREES ABA: 25

Component Temp

REMARKS

Inspect, clean and tighten the center phase connections on the load side of the #1 starter and both sides of the #1 breaker; and the left and right phases on the load side of the #2 starter.



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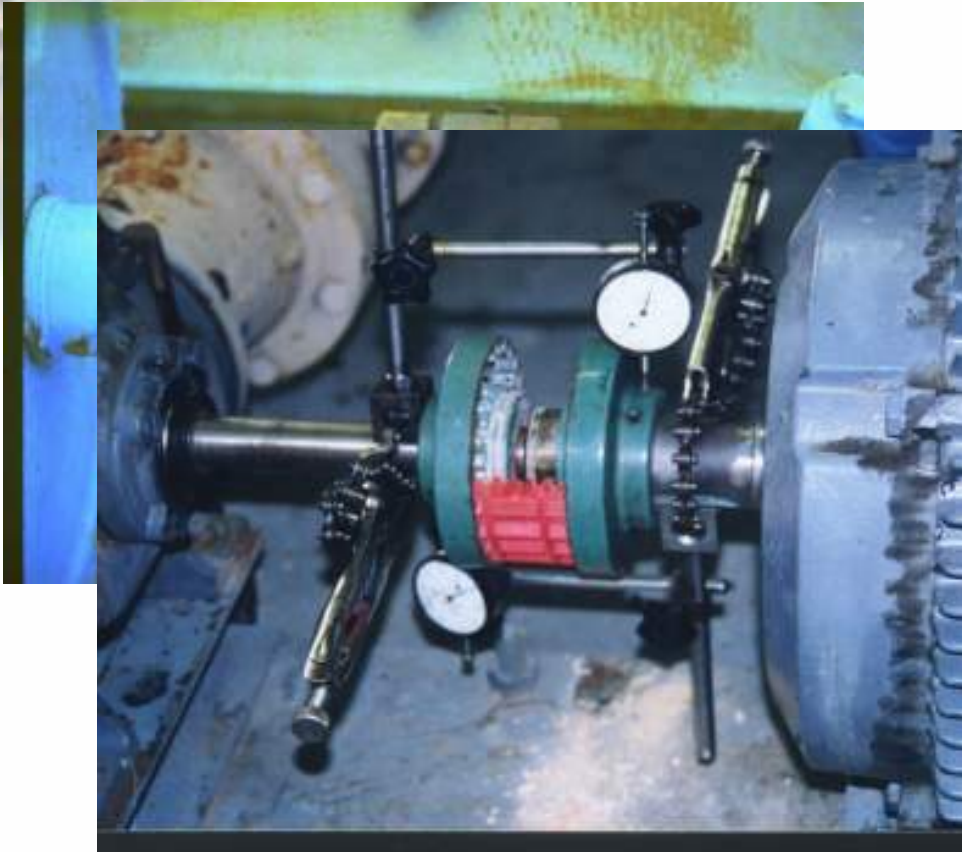
IR View

Remarks

Visual

Typical Infrared Report Sheet

Alignment Inspection and Correction Data



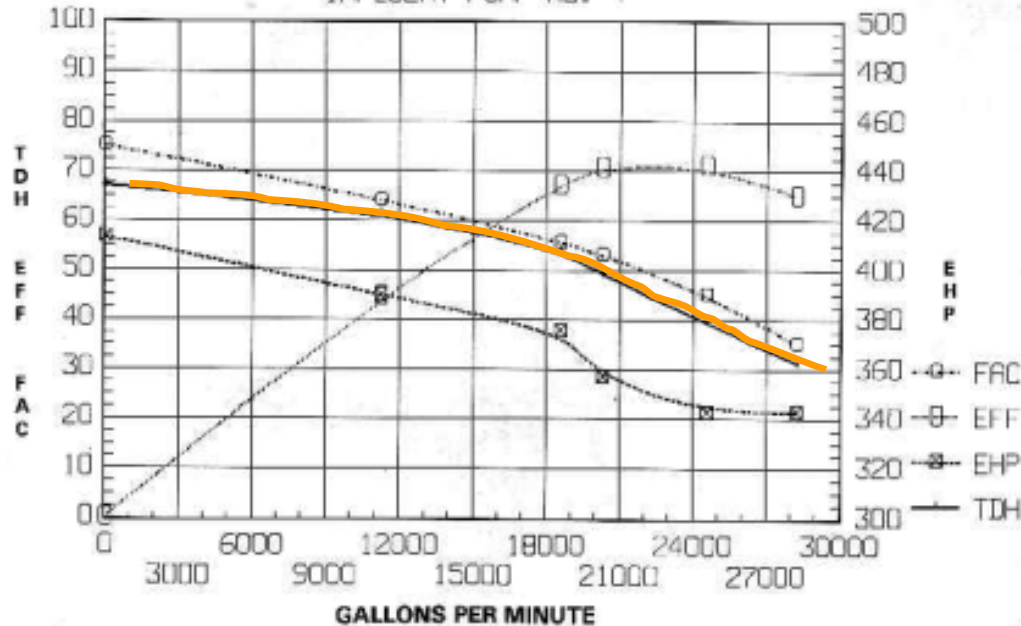
- Coupling Failure
- Bearing Failure

Machine Performance Tests

EQUIPMENT EVALUATION REPORT

PUMP PERFORMANCE CURVE

EXAMPLE
INFLUENT PUMP NO. 4



TDH = TESTED H/Q CURVE
EHP = TESTED ELECTRICAL HORSEPOWER
EFF = TESTED EFFICIENCY
FAC = APPROXIMATE FACTORY H/Q CURVE


DATED: MAY, 1997

WCI

- Full hydraulic testing of selected machines
- Conforms to factory test curves?

The Status Sheet (Summary)

EQUIPMENT STATUS SHEET
CITY OF ** OMITTED **, FLORIDA



UNIT NO. 192 RESUSE DISTRIBUTION PUMP No. 2 UNIT 2
EQUIP. NO. HEP 72020 GROUP NO. HCP DATE: 02/02/98

DRIVER				DRIVEN					
MANUFACTURER	D. S. ELECTRIC MOTORS			MANUFACTURER	FAIRBANKS MORSE				
SERIAL NO.	325.65			MODEL	T4XA				
RPM	3570			SIZE					
VOLTAGE	460			TYPE/RATIO					
AMPERAGE	145			H/O					
PHASE/CY.	3 / 40			RPM					
TYPE/FRAME	T01 / 444 TS			SERIAL NO.	502286-0				
SERIAL NO.	A04255201360-2								
MODEL NO.	H32217, BEARINGS: G313								
VOLTS A-B	485.0	AMPS A	120.2	V DRCP A	0.05	KW	92.9	KVAR	22.0
VOLTS B-C	477.0	AMPS B	130.1	V DRCP B	0.05	KVA	94.6	PF	97.5
VOLTS C-A	481.0	AMPS C	113.4	V DRCP C	0.05	% I.D.	93.2	EHM	124.0
ELECT. REMARKS	All thermal and electrical conditions are normal. There are no apparent thermal accelerations. The electrical load is satisfactory.								
MECHAN. REMARKS	Alignment must be corrected. Pump bearings are showing signs of distress. See alignment report. Motor fan backwards. See report.								
ALIGNMENT: MAXIMUM RADIAL = 8.2 MAXIMUM PARALLEL = 48.2									
COORDS: VIB R ELE B SHM S A/G B P/W R OIL N OVERALL R									

Overall condition

Picture of machine

Description

All Nameplate Data

Electrical Data

Elect. And Thermal Remarks

Vibration Data

Mech. and Phys. Remarks

Alignment Data

Conditions

Equipment Status List

EQUIPMENT SUMMARY REPORT - STATUS LIST

June, 1998

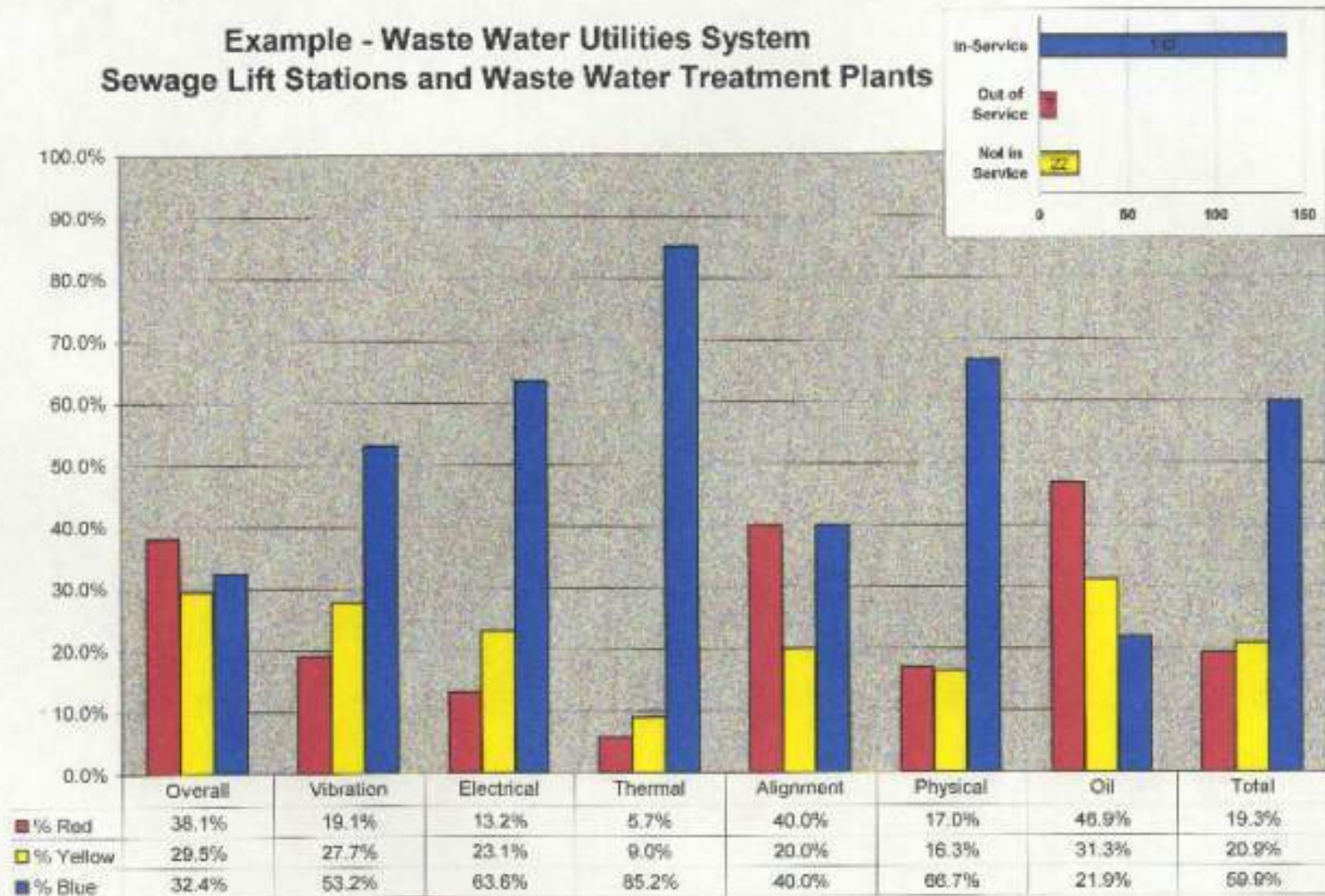
Equipment Number	Site Number	Overall	Vibration	Electrical	Thermo-graphy	Alignment	Physical	Oil
LOCEQ	SITENO	OACC	VIBC	ELEC	THRC	ALGC	PHYC	OILC
20LS-RSP-001	113A	O	N	N	N	N	R	N
20LS-RSP-002	113U	Y	Y	B	B	N	B	N
ABLS-RSP-001	101A	Y	B	B	B	N	B	N
ABLS-RSP-002	101B	Y	Y	B	B	N	B	N
ABLS-RSP-003	101C	Y	B	N	N	N	R	N
ABTP-ADU-001	201	B	B	Y	B	N	B	B
ABTP-ADU-002	202	Y	N	N	N	N	B	B
ABTP-ADU-003	203	B	N	N	N	N	B	B
ABTP-ADU-004	204	R	N	N	N	N	B	B
ABTP-BC1-001	205	R	N	N	N	N	B	R
ABTP-BC1-002	206	R	N	B	B	N	B	R
ABTP-BC1-002	207	R	B	B	B	N	B	R
ABTP-MAC-001	225	N	B	B	B	N	B	N
ABTP-PFP-001	226	N	B	B	B	N	B	N
ABTP-SFP-001	223	N	N	N	N	N	N	N
ABTP-SFP-002	227	N	N	Y	B	N	Y	N
ABTP-SFP-002	224	N	R	R	B	N	R	N
ABTP-TBF-001	211	N	N	B	B	N	B	N
ABTP-TBF-002	212	N	N	B	B	N	B	N
ABTP-TBF-003	213	N	B	B	Y	N	B	N
ABTP-TBF-004	214	N	N	B	B	N	B	N
ABTP-TBF-005	215	N	Y	Y	B	N	Y	N
ABTP-TBF-006	216	N	N	Y	B	N	Y	N
ABTP-THK-001	220	R	N	N	N	N	N	R
ABTP-THK-002	221	B	B	R	R	N	R	N

Severity
Color
Code



Graphic Summary - All Machines

Example - Waste Water Utilities System
Sewage Lift Stations and Waste Water Treatment Plants



Condition-Based Maintenance

“Nameplate” Data

+

Vibration Signature

Sonic Signature

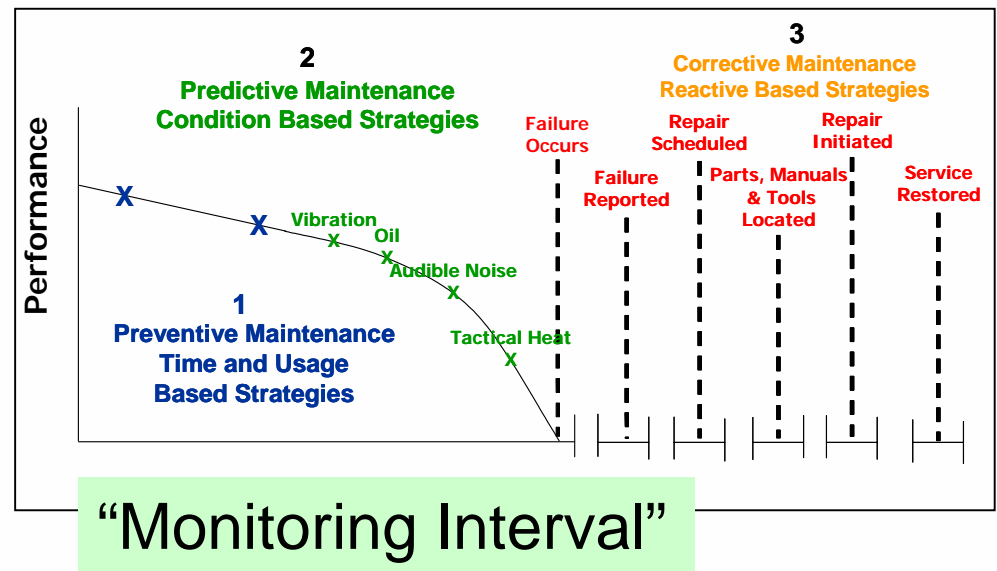
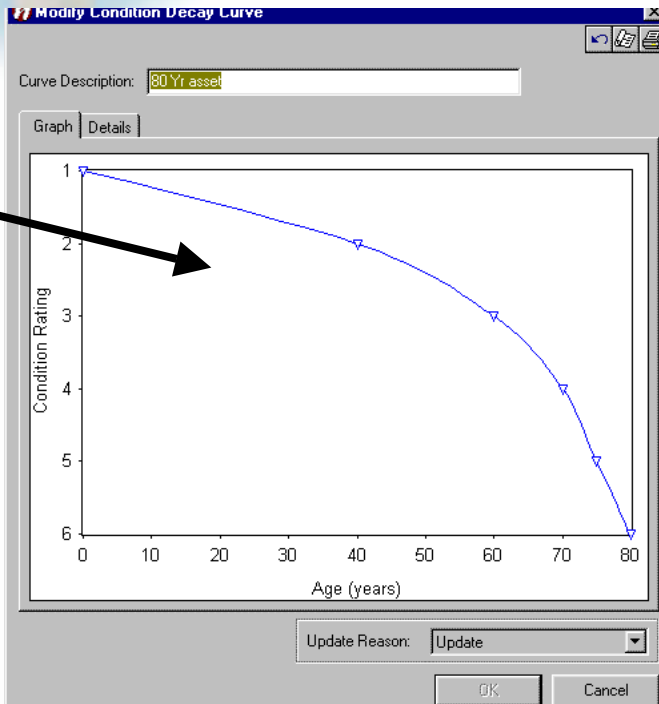
Thermal Signature

Electrical Signature

Performance Signature

Oil Residue Signature


Electro-magnetic Signature



Example RCM Analysis on Headworks Screen

RCM II INFORMATION WORKSHEET <small>© 1994 Aladon Ltd</small>	SYSTEM <i>Bull screens</i>		No. 0	Compiled by	Date 18-Aug-02	Sheet 1
	SUB-SYSTEM		Ref. <i>Bull screens</i>	Reviewed by	Date	of 49

FUNCTION		FUNCTIONAL FAILURE	FAILURE MODE (Cause of failure)	FAILURE EFFECT (What happens when it fails)
1	To remove all sedimentary and floating foreign matter greater than 1 inch from the effluent	A Cannot remove foreign matter from the effluent	1 Bull screen shovel control cable worn	Over time the control cable wears and thins, strands start to break and eventually the cable loses enough tensile strength that it can no longer support the shovel's weight when open. The cable breaks and the shovel closes and cannot be opened. During its decent the shovel catches on the scraper and beaks it off. The shovel continues its cycle but does not open and cannot gather foreign matter. The excess material in front of the screen accumulates and the water level differential across the screen rises. The shovel tries to clean the screen more often and eventually the water level in front of the screen rises enough that the "high level" alarm sounds in the control room. With time the channel overflows. Repair time: 4 hours, Downtime: 5 hours. Special tools: mobile scaffolding and security bar. Spare parts: Wire rope in stock
1		A	2 Bull screen shovel control cable extension worn	The control cable extension is positioned at the portion of the cable that flexes the most during normal operation. Over time the control cable extension wears and thins, strands start to break and eventually the cable loses enough tensile strength that it can no longer support the shovel's weight when open. The cable breaks and the shovel closes and cannot be opened. During its decent the shovel catches on the scraper and beaks it off. The shovel continues its cycle but does not open and cannot gather foreign matter. The excess material in front of the screen accumulates and the water level differential across the screen rises. The shovel tries to clean the screen more often and eventually the water level in front of the screen rises enough that the "high level" alarm sounds in the control room. With time the channel overflows. Repair time: 4 hours, Downtime: 5 hours. Special tools: mobile scaffolding and security bar. Spare parts: Wire rope in stock from which to make the extension.

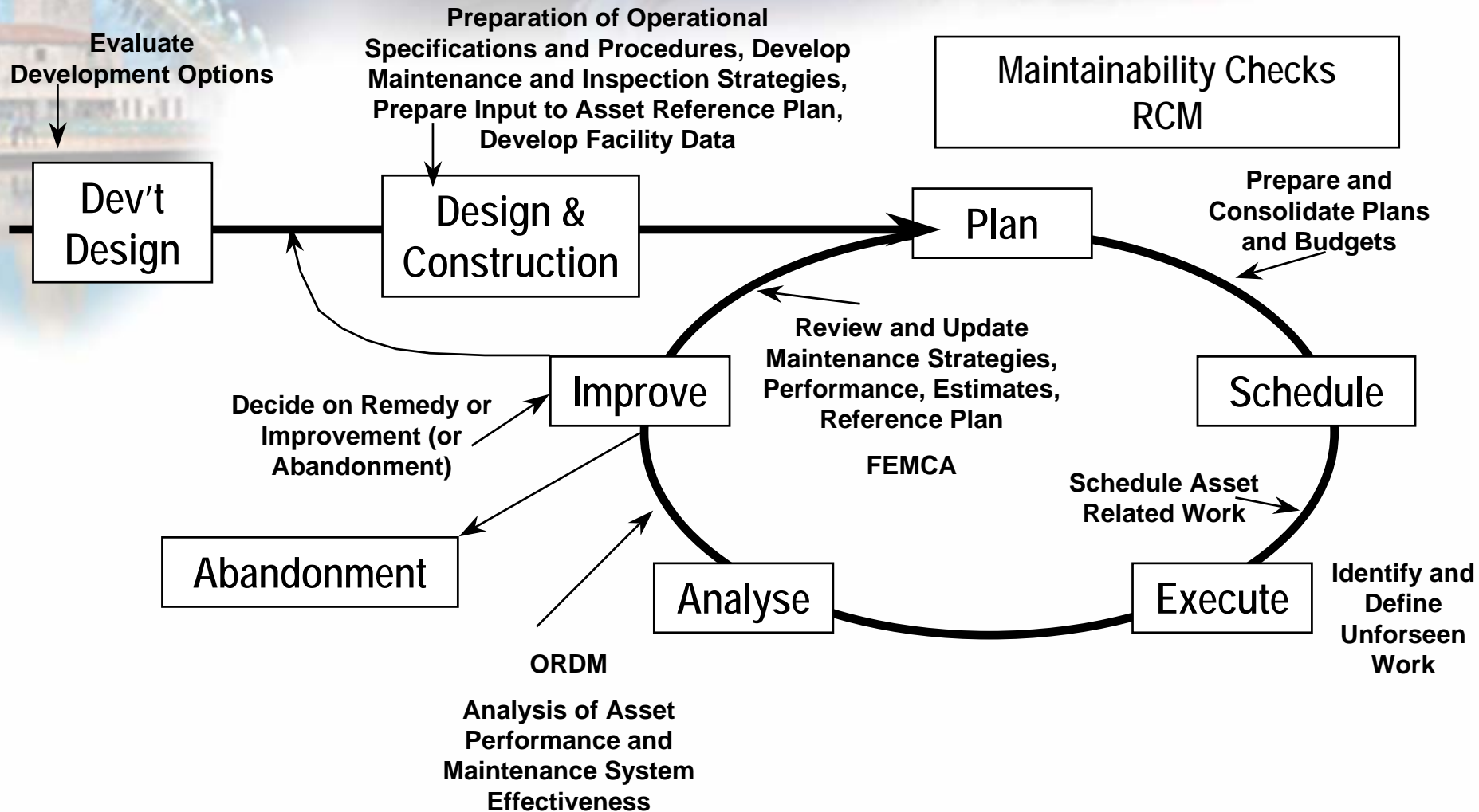


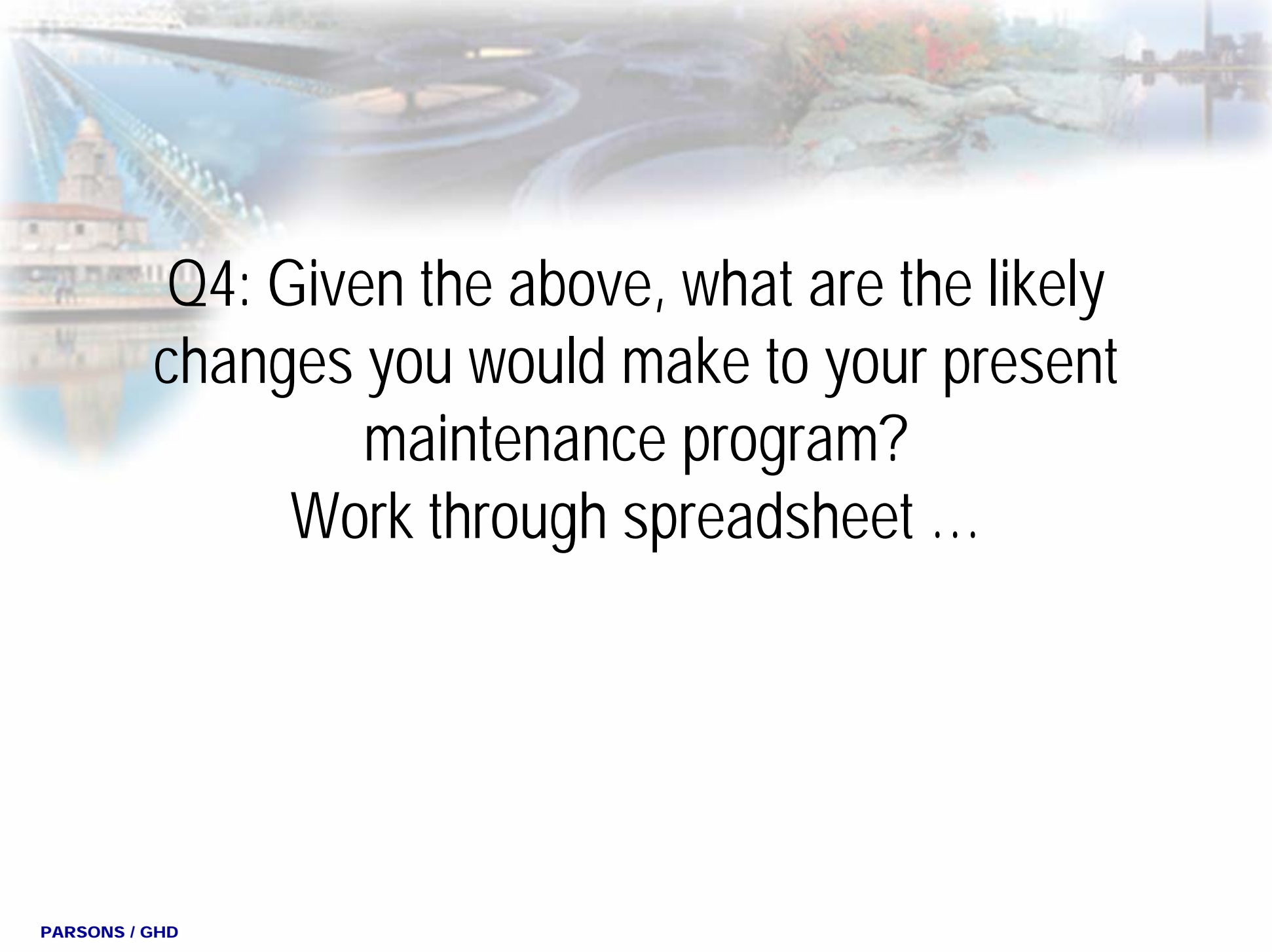
Example RCM Analysis on Headworks Screen

RCM II DECISION WORKSHEET		SYSTEM <i>Bull screens</i>										No.	Compiled by	Date	Sheet
© 1994 Aladon Ltd		SUB-SYSTEM										0		18-Aug-02	1
Information reference		Consequence evaluation				H1 S1 O1 N1	H2 S2 O2 N2	H3 S3 O3 N3	Default tasks			Proposed Task	Initial Interval	Can be done by	
F	FF	FM	H	S	E	O	H4	H5	S4						
1	A	1	Y	N	N	Y	Y					Visual inspection of the shovel control cable for broken strands and reduced cable diameter. Standards to be established. Replace cable as needed.	5000 cycles	Mechanic	
1	A	2	Y	N	N	Y	N	N	Y			Replace the bull screen shovel control cable extension	3500 cycles	Mechanic	
1	A	3	Y	N	N	Y	N	Y				Shorten the bull screen shovel lift cable to eliminate the worn section, from the connector to the curvature. Ensure that both lift cables are the same length. The cable can be shortened twice before a new cable must be installed.	3500 cycles	Mechanic	
1	A	4	Y	N	N	Y	Y					Visual inspection of the bull screen shovel lift cables for broken strands and reduced cable diameter. Standards to be established. Replace cable as needed. When replacing the cable, ensure that both lift cables are the same length.	5000 cycles	Mechanic	
1	A	5	Y	N	N	Y	N	N	N			No scheduled maintenance			
1	A	6	Y	N	N	Y	Y					Visual inspection of the bull screen shovel's lift wench's drums for accumulation of foreign matter. Have the drum's surface cleaned when the accumulation affects cable seating.	Mensuel	Operator	
1	A	7	Y	N	N	Y	Y					Visual inspection of the bull screen shovel's control wench's drum for accumulation of foreign matter. Have the drum's surface cleaned when the accumulation affects cable seating.	Mensuel	Operator	
1	A	8	Y	N	N	Y	N	Y				Lubricate the bull screen shovel wench's bearings. Norms to be established.	Annual	Mechanic	



Maintenance - Contribution to LCAM

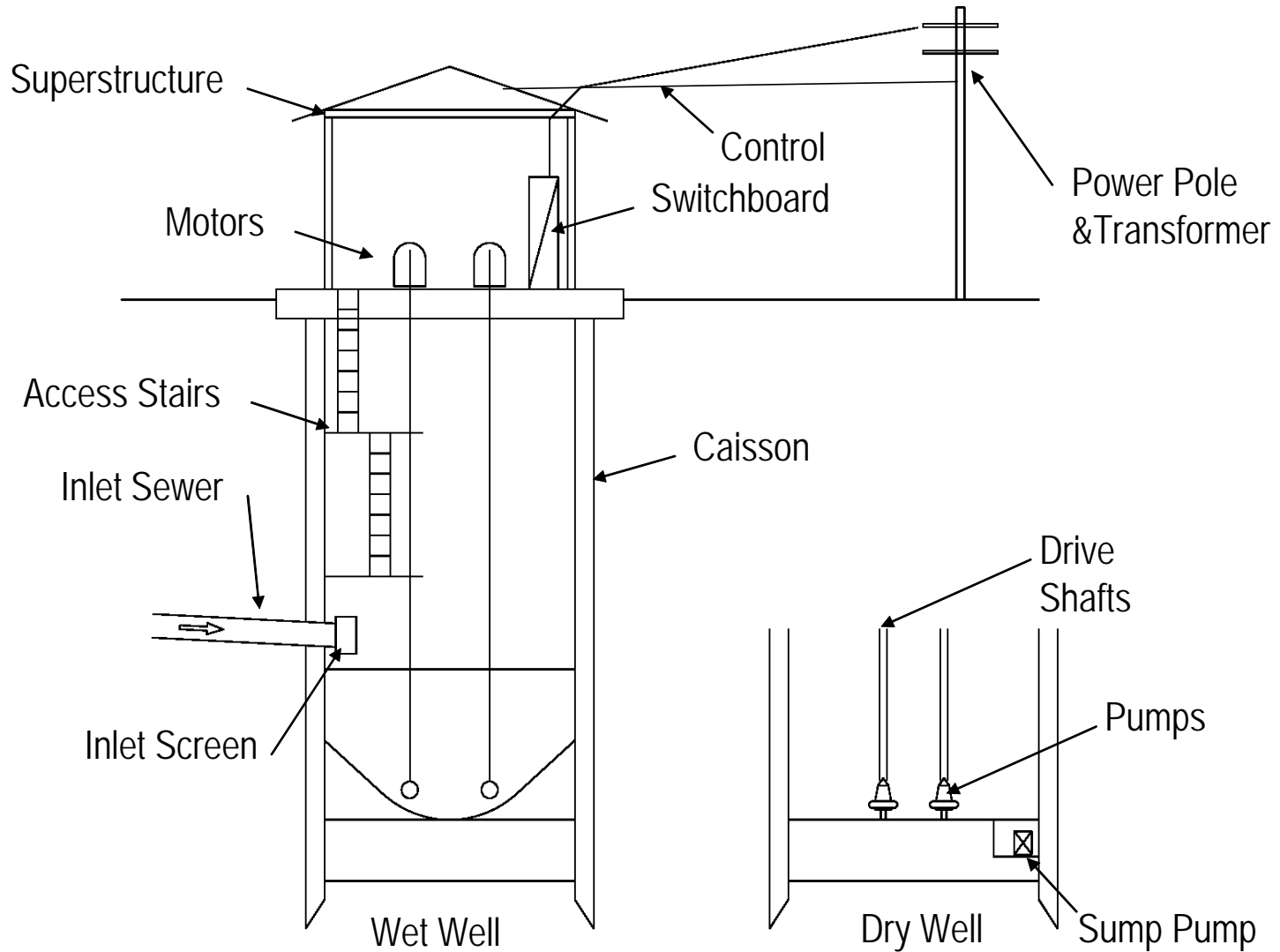




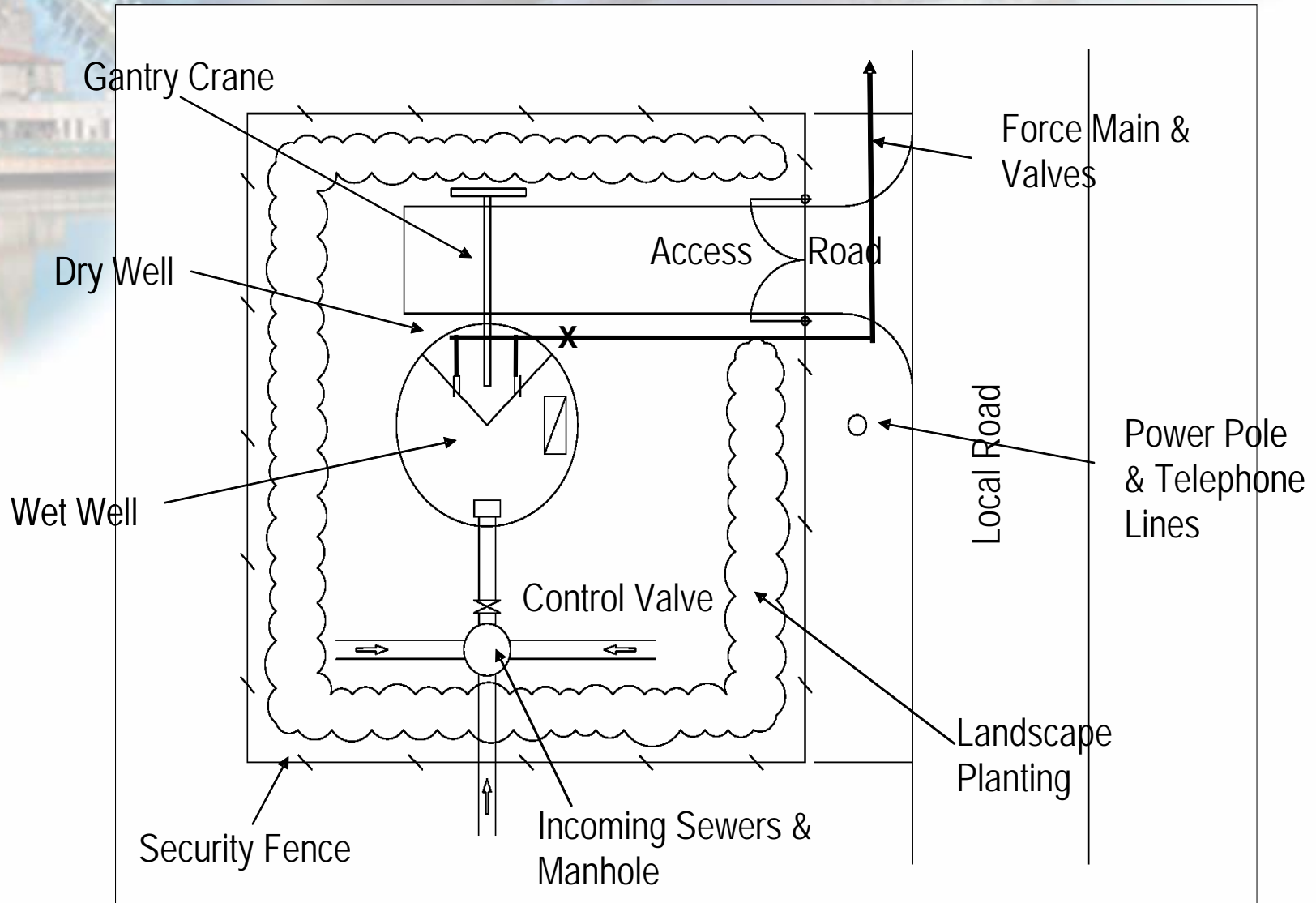
Q4: Given the above, what are the likely changes you would make to your present maintenance program?
Work through spreadsheet ...



The Pump Station



The Layout View



Exercise Number 4

Help Tom develop an understanding of the future costs of the pump station ..

Using the data provided, :

- Assess the future maintenance impacts in column S and apply the change you expect..using % shown in column S
- If you believe they will rise, then reassess the residual physical life and give the component a new residual economic life...in column T of the spread sheet

Exercise Number 4 Cont.

Using the data provided, :

- Adopt a renewal strategy based on your best judgment using sheet F on the spreadsheet.
- Estimate the cost of this renewal strategy based on your best estimate ...(in dollars)
- The spreadsheet will calculate the date required using the shortest of the physical or economic lives ..



Key Lessons Learned

- ⇒ There are lots of ways to renew (extend the economic life) of an asset
- ⇒ We need to think differently ...outside our normal box - our normal culture
- ⇒ We need good technical and cost data to understand the best time to renew
- ⇒ Our CMMS and Work Orders are the heart of any good data flow

Take home messages

- Get 'cracking'(aussie for started)
- Develop a simple approach like this example and get started
- You don't have to be perfect to be much better ... (focus on process – data comes later ..)
- We must realize that capital is not free and that sometimes more maintenance will be cheaper
- Encourage others to do it ...but
 - Don't try and change the world over night...
 - Change your world ...